Expectation and Challenges in Myanmar ~Investors' point of view~

April 4, 2014

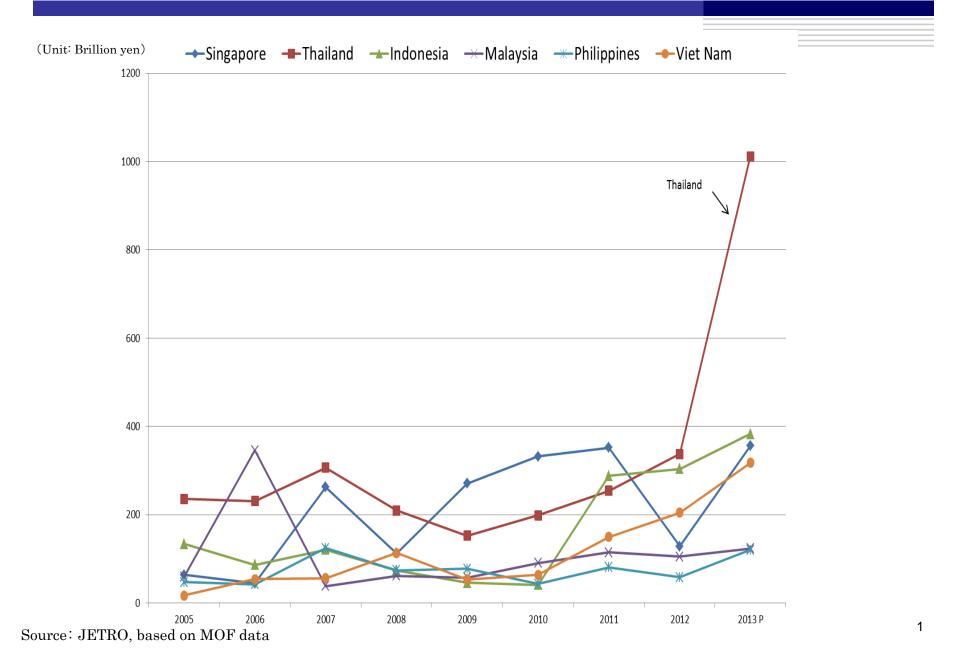
Setsuo IUCHI

Chief Representative for ASEAN and South Asia,

President of Bangkok Office,

Japan External Trade Organization (JETRO)

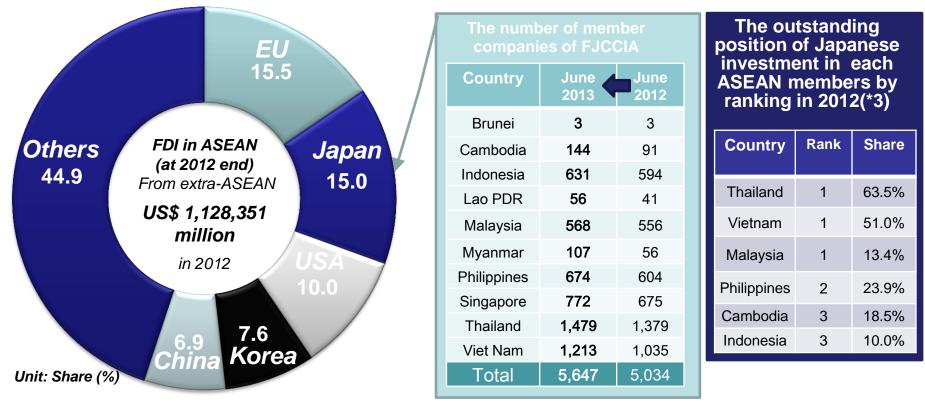
Japan's FDI in ASEAN (1)



Japan's FDI in ASEAN (2)

Japan is the principal investor in ASEAN, account for 15% of total FDI in ASEAN.
Increasing number of FJCCIA members (more than 5,500 as of June 2013) shows Japanese companies' strong commitments in ASEAN.

ASEAN Foreign Direct Investments net Inflow from extra-ASEAN (2012)



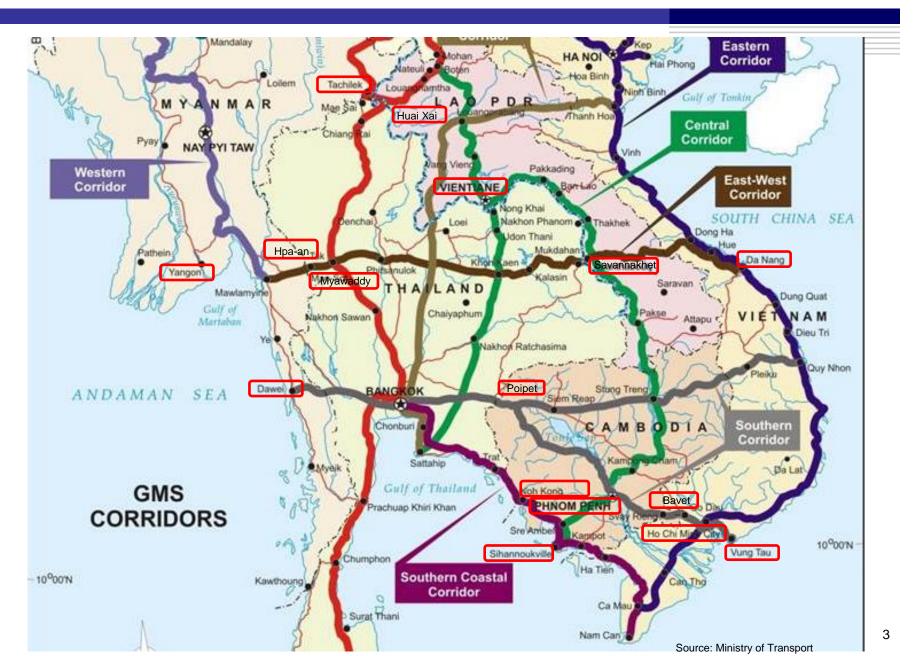
Note

 Total numbers include regional chambers(e.g,Cebu in the Philippines, Danan in Vietnam, East Java, Bandon and Bali in Indonesia). The member companies of FJCCIA was 4,447 In 2010., 4944 in 2011.
FDI data is based on BOP (excluding intra-ASEAN FDI)

(Source) Prepared by JETRO based data from IMF

(Source) Prepared by JETRO based data from JCC in ASEAN countries.²

GMS Economic Corridors



Business Base for Thailand +1 Policy (by "corridor")

Regarding Thai-Plus One bases already established, or with plans to develop in the economic corridor, the predominant response was "Yangon area (including Thilawa)" (31%) on the East-West economic corridor, followed by "Myanmar (including Dawei)" (22%), and "Phnom Penh" (18%) on the Southern economic corridor.

| | | | | | Unit: N | o. of firms | and (%) |
|---------|--------------------------------------------------------------------------------------------|----------|--------|------------------|---------|-------------|---------|
| Ranking | Thai-Plus One bases already established, or with plans to develop in the economic corridor | Manufact | turing | Non- manufact | | Tota | al |
| 1 | Yangon area (including Thilawa)[EWEC] | 12 | (21) | 16 | (48) | 28 | (31) |
| 2 | Myanmar (including Dawei) [SEC] | 11 | (19) | 9 | (27) | 20 | (22) |
| 3 | Phnom Penh[SEC] | 7 | (12) | 9 | (27) | 16 | (18) |
| 4 | Vientiane [CEC] | 9 | (16) | 6 | (18) | 15 | (17) |
| 5 | Da Nang[EWEC] | 8 | (14) | 1 | (3) | 9 | (10) |
| 6 | Ho Chi Minh [SEC] | 6 | (11) | 2 | (6) | 8 | (9) |
| 7 | Savannakhet [EWEC] | 3 | (5) | 2 | (6) | 5 | (6) |
| 8 | Poipet[SEC] | 2 | (4) | 1 | (3) | 3 | (3) |
| 8 | Koh Kong[SCEC] | 2 | (4) | 1 | (3) | 3 | (3) |
| 10 | Sihanoukville[SCEC] | 0 | (0) | 2 | (6) | 2 | (2) |
| 11 | Myawaddy[EWEC] | 1 | (2) | 0 | (0) | 1 | (1) |
| 11 | Pa An[EWEC] | 1 | (2) | 0 | (0) | 1 | (1) |
| 11 | Vũng Tàu [SEC] | 1 | (2) | 0 | (0) | 1 | (1) |
| 14 | Bavet [SEC] | 0 | (0) | 0 | (0) | 0 | (0) |
| 14 | Huai Xai[SNEC] | 0 | (0) | 0 | (0) | 0 | (0) |
| 14 | Tachileik [SNEC] | 0 | (0) | 0 | (0) | 0 | (0) |
| | Other | 3 | (5) | 2 | (6) | 5 | (6) |
| | Total | 66 | | 51 | | 117 | |
| | No. of firms | 57 | | 33 | | 90 | (100) |

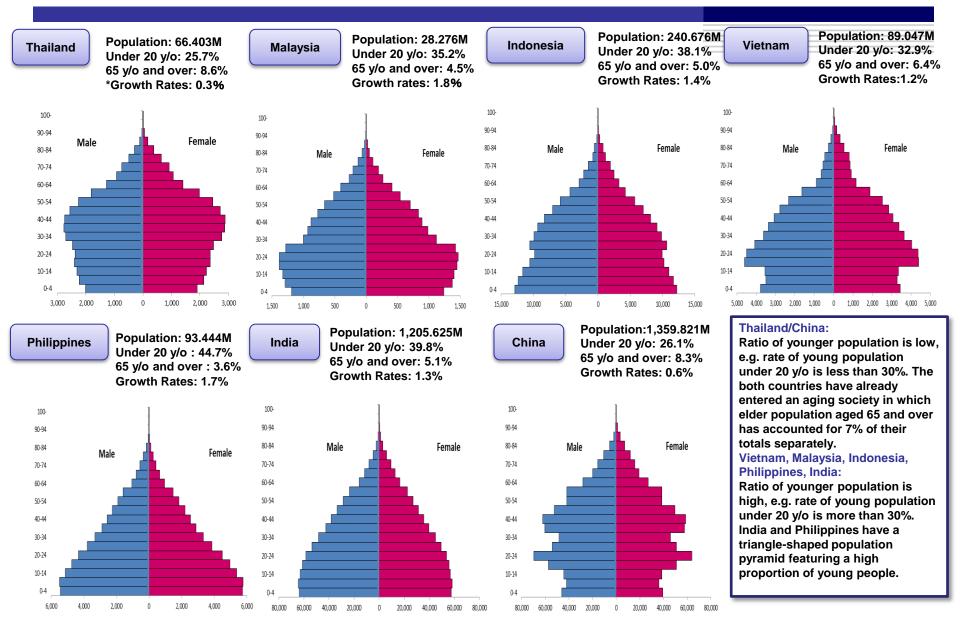
(Note) EWEC: East-West Economic Corridor, SEC: Southern Economic Corridor, CEC: Central Economic Corridor, SCEC: Southern-Coastal Economic Corridor, SNEC: South-North Economic Corridor Source: JCC Bangkok Survey 2013

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Annual Salary in Asia and Oceania

| Worker, Manufacturing | | Engineer, Manufacturing | | Manager, Manufacturing | | |
|-------------------------------------------------------|-------------|-------------------------------------------------------------------|--------------|-------------------------------------------------------------------|--------------------|---------|
| Unit: US | | Unit: US\$ | | | Unit: US\$ | |
| Australia (31) | 58,575 | Australia (26) 81,379 | | Australia (30) | | 118,604 |
| New Zealand (18) 41,196 | | New Zealand (13) | N | ew Zealand (17) | 78,744 | |
| Korea (59) 33,516 | | Singapore (32) 48,744 | | Singapore (38) | 77,865 | |
| Singapore (37) 24,179 | | Korea (51) | | | 52,841 | |
| Hong Kong (15) 23,759 | | Hong Kong (9) 31,178 | | Hong Kong (12) | 8,243 | |
| Taiwan (33) 19,183 | | Taiwan (29) 24,201 | | Taiwan (34) 35,8 | 315 | |
| Malaysia (96) 7,795 | | Malaysia (87) 17.425 | | Malaysia (85) | 3 | |
| China (402) 7,503 | | Thailand (307) 12,560 | | Thailand (299) 27,325 | 5 | |
| Thailand (321) 6,936 | | China (350) 12,222 | | China (378) 20,737 | | |
| Indonesia (117) 📃 4,156 | | India (81) 🚺 7,962 | | India (90) 18,295 | | |
| Philippines (58) 📃 3,922 | | Pakistan (13) 🚺 7,733 | | Pakistan (13) 15,714 | | |
| India (73) 📕 3,224 | | Indonesia (101) 🚺 6,913 | | Indonesia (109) 15,304 | | |
| Vietnam (200) 📜 3,000 | | Laos (5) 💽 6,703 | | Philippines (48) 14,620 | | |
| Pakistan (14) 📃 2,889 | | Philippines (49) 💽 6,657 | | Vietnam (171) 13,326 | | |
| Sri Lanka (9) 📜 2,293 | | Sri Lanka (7) 🚺 6,124 | | Sri Lanka (7) 12,869 | | |
| Laos (6) 2,292 | | Vietnam (173) 🚺 5,749 | | Laos (5) 11,092 | | |
| Cambodia (12) 1,764 | | Cambodia (8) 🚺 5,053 | | Cambodia (8) 11 9,876 | | |
| Bangladesh (12) 1,347 | | Bangladesh (9) 🚺 3,861 | | Bangladesh (11) 1 8,171 | | |
| | anufacturin | g", 1,741 US dollars for "engineer, manufacturing" and 5,542 doll | llars for "r | nanager, manufacturing." Annual salary: The total liability to | an employee me | ans |
| Staff, Non-Manufacturing | 221 | Manager, Non-Manufacturing | \$ | the total of annual base salary, b | | |
| | · . | | 25,491 | security, overtime allowances, ar | | dded: |
| | 66,903 | New Zealand (35) | .0,-01 | but excluding severance benefits | | , |
| | | Singapore (143) 72,065 | | | | |
| Singapore (159) 37,561 | | Hong Kong (108) | | See previous page for definitions of | of worker engine | or |
| Korea (81) 36,607 Hong Kong (119) 32,913 | | Korea (77) 57,108 | | manager (manufacturing), staff, a | | |
| | | Taiwan (44) 39,826 | | | and manager (nor | I- |
| Taiwan (48) 500000 22,096 China (241) 50000 14,929 | | China (213) 33,320 | | manufacturing). | | |
| China (241) 14,929 Malaysia (32) 14,164 | | Malaysia (30) 30,713 | | | | |
| Thailand (245) | | Thailand (211) 27,901 | | Note: Except for Cambodia, average | | ay |
| Philippines (38) 22 8,389 | | India (117) 22,280 | | burdens were reported in local c | | |
| India (129) 7.867 | | Indonesia (70) 21,130 | | selective between local currency | | |
| Indonesia (72) 7,660 | | Philippines (33) 19,068 | | Myanmar) and converted to US | dollars at the ave | erage |
| Vietnam (119) 7,619 | | Laos (6) 17,152 | | exchange rate as of October, 20 | 13 (except Chin | a, |
| Laos (6) 6.078 | | Cambodia (11) 16,909 | | announced by each country's co | entral bank. In Cl | nina, |
| Bangladesh (15) / 5,104 | | Vietnam (103) 15,933 | | it was announced by State Admi | nistration of For | eign |
| Cambodia (10) 24,662 | | Pakistan (8) M 14,507 | | Exchange of China). In Myanma | r, because some | firms |
| Pakistan (8) 4,586 | | Bangladesh (14) M 14,020 | | used different currencies (the lo | | |
| Sri Lanka (7) | | Sri Lanka (7) M 10,921 | | averages were calculated after o | • | |
| Myanmar (9) 5 3,262 | | Myanmar (8) 8,717 | | US dollars. | | |
| | | | | (Source) Survey of Jap | panese-Affiliated | Firms |
| 0 40,000 | 80,000 | 0 70,000 140,00 | 000 | in Asia and Oceania 2 | | |

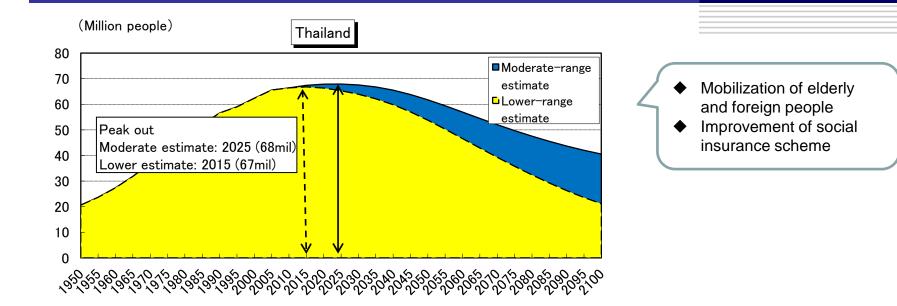
Population Structure by Country (2012)

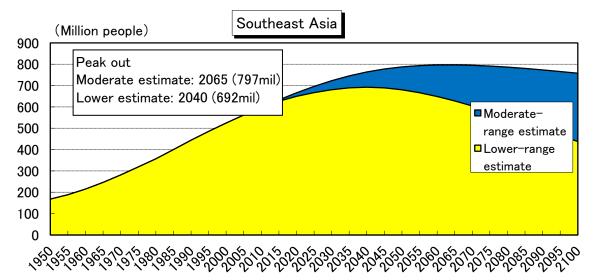


Note: Population Growth Rate is the annually averaged increasing rate for the past 5 years. The data is based on the rate of 2005 and 2010. Unit: Thousand people

Population Outlook

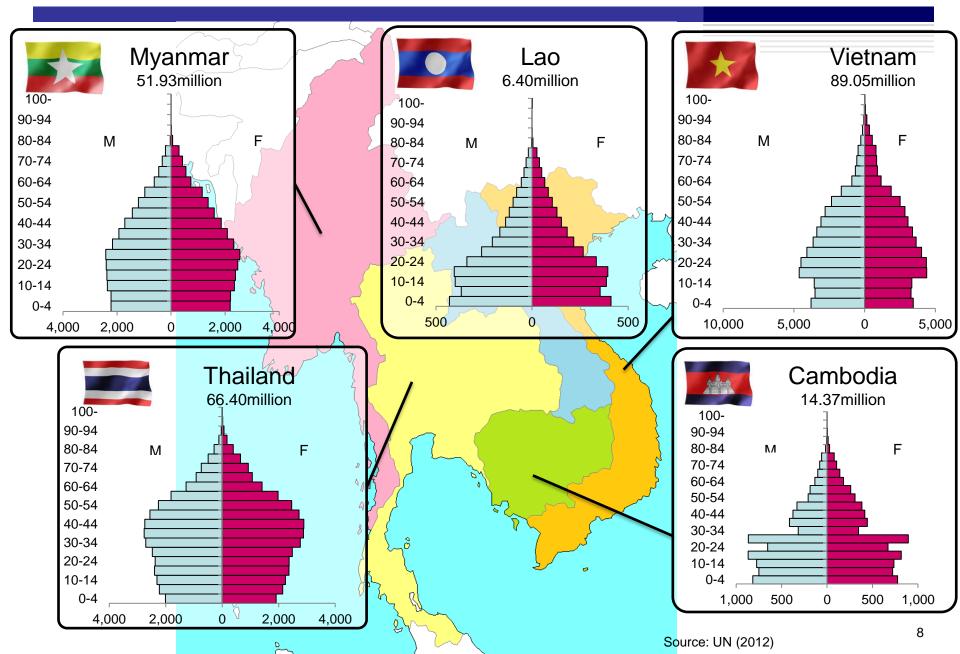






| | life expectancy | ratio of aged persons | birthrate |
|-----------------|--------------------|-----------------------------|-----------|
| | (years) | (%) | (person) |
| Thailand | 70 | 13 | 1.6 |
| Singapore | 82 | 14 | 1.3 |
| Vietnam | 72 | 8 | 1.8 |
| Cambodia | 61 | 6 | 2.6 |
| Lao | 63 | 6 | 2.7 |
| Myanmar | 64 | 8 | 2.0 |
| China | 74 | 12 | 1.6 |
| Japan | 83 | 30 | 1.4 |

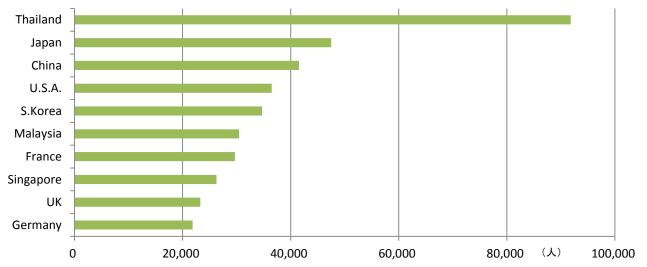
Population Structures in Mekong sub-region



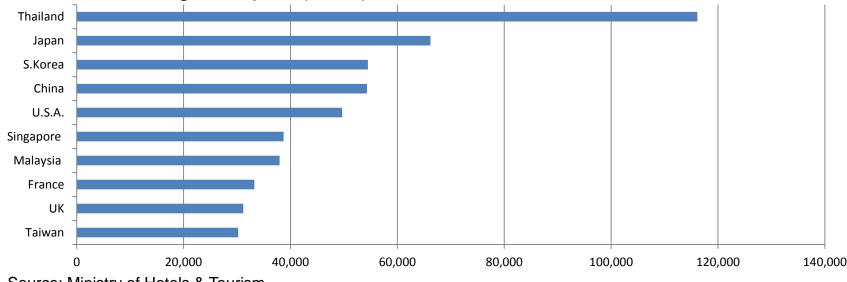
Visitors in Myanmar



Entries thru Yangon Airport (2012)

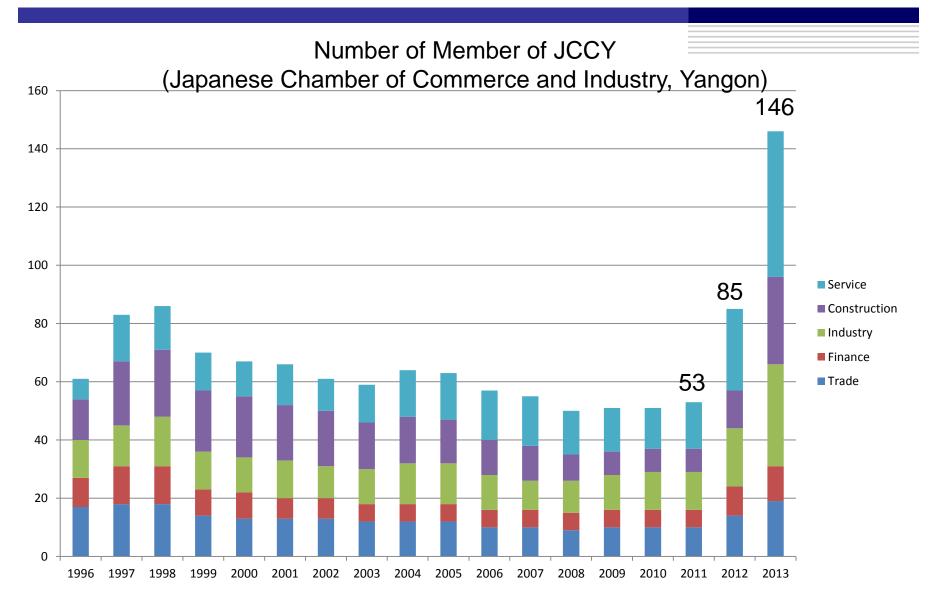


Entries thru Yangon Airport (2013)



Source: Ministry of Hotels & Tourism

Japanese Investors in Myanmar



Ease of Doing Business in Myanmar (rank)

Ease of Doing Business in Myanmar ranks 182 (out of 189 countries)

| | 2014 | 2013 | Change |
|-----------------------------------|------|------|------------------|
| Starting a business | 189 | 189 | |
| Dealing with construction permits | 150 | 140 | — 10 |
| Getting electricity | 126 | 123 | - 3 |
| Registering property | 154 | 149 | 4 5 |
| Getting credit | 170 | 167 | <mark>→</mark> 3 |
| Protecting investors | 182 | 182 | |
| Paying taxes | 107 | 113 | 1 6 |
| Trading across borders | 113 | 114 | 1 |
| Enforcing contracts | 188 | 188 | |
| Resolving insolvency | 155 | 153 | <mark>-</mark> 2 |

rf. Singapore:1, Malaysia 6, Thailand: 18, Japan 27, Vietnam:

59 ,Indonesia: 120, Cambodia:137, Lao: 159

Major Business Challenges in Mekong Sub-region

| Thailand | | (%) | |
|----------|---------------------------------------------------------------------------|------|--------|
| 1 | Wage increase (n=811) | 73.4 | (77.9) |
| 2 | Lack of employee performance/employee awareness among local staff (n=762) | 57.3 | (55.0) |
| 3 | Competitors' market shares are growing (cost-wise competition) (n=812) | 55.5 | (57.2) |
| 4 | Quality of employees (n=811) | 51.4 | (48.7) |
| 5 | Difficulty in recruiting local candidates for executive positions (n=762) | 48.7 | (50.3) |

| Vietnam | (%) | |
|-----------------------------------------------------------------------------|------|--------|
| 1 Wage increase (n=432) | 78.2 | (81.5) |
| 2 Difficulty in local procurement of raw materials and parts (n=276) | 71.0 | (74.5) |
| 3 Complicated customs clearance procedures (n=422) | 64.5 | (53.9) |
| 4 Lack of employee performance/employee awareness among local staff (n=402) | 60.9 | (60.5) |
| 5 Difficulty in quality control (n=276) | 49.3 | (51.5) |

| La | os | (%) | |
|----|--------------------------------------------------------------------------|------|--------|
| 1 | Difficulty in recruiting local candidates for executive positions (n=22) | 68.2 | (64.7) |
| 2 | Difficulty in local procurement of raw materials and parts (n=11) | 63.6 | (84.6) |
| 3 | Difficulty in recruiting general workers (Manufacturing only) (n=11) | 54.5 | (30.8) |
| 4 | Difficulty in recruiting middle management staff (n=23) | 52.2 | (64.7) |
| 5 | Wage increase (n=23) | 47.8 | (58.8) |
| 5 | Employee retention rate (n=23) | 47.8 | (52.9) |

| Mya | Inmar | (%) | |
|-----|--------------------------------------------------------------------------|-------|---------|
| 1 | Difficulty in local procurement of raw materials and parts (n=3) | 100.0 | (60.0) |
| 1 | Power shortage or blackout (n=3) | 100.0 | (100.0) |
| 3 | Wage increase (n=13) | 76.9 | (80.0) |
| 3 | Quality of employees (n=13) | 76.9 | (70.0) |
| 5 | Lack of employee performance/employee awareness among local staff (n=13) | 69.2 | (65.0) |

| Ca | mbodia | (%) | |
|----|--------------------------------------------------------------------------|------|--------|
| 1 | Difficulty in local procurement of raw materials and parts (n=14) | 78.6 | (81.8) |
| 2 | Lack of employee performance/employee awareness among local staff (n=25) | 76.0 | (60.0) |
| 3 | Difficulty in recruiting local candidates for executive positions (n=25) | 64.0 | (60.0) |
| 4 | Wage increase (n=30) | 63.3 | (34.6) |
| 4 | Quality of employees (n=30) | 63.3 | (42.3) |

Source: Survey of Japanese-Affiliated Companies in Asia and Oceania 2013, JETRO