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Patent commons: A contradicting behavior?



Disclosure of inventions

Granted exclusivity for the limited period

Revenues from dominance

Patent commons (Patent sharing with indefinite firms)



(Graphic source) FLATICON www.flaticon.com

Several recent cases of patent commons

| Paten | t Commons Project | co-Patent Commons Google Open Patent Non-Assertion Pledge | | | | |
|-------|-------------------|--|-----------|------|--|--|
| Year | Patent holder | Technology | # patents | Туре | | |
| 2005 | IBM and others | Open source software | 529 | NA | | |
| 2008 | IBM and others | Energy/clean tech. | 100 | NA | | |
| 2013 | Google | Energy/clean tech. | 150 | NA | | |
| 2014 | Tesla | Electric vehicle | All | NA | | |
| 2015 | Toyota Motors | Fuel-cell vehicle and its infrastructure | 5680 | RF | | |
| 2015 | Panasonic | Internet of things | 50 | RF | | |
| 2015 | Daikin | Refrigerant for air conditioners | 100 | RF | | |

NAP: Non-assertion patent declaration

RF: <u>R</u>oyalty <u>free license offering (= need to sign a contract)</u>

(Source) Segawa (2016), modified by Authors

Major motivations of patent commons

| | Expecting financial return | Non-financial return |
|-------------------------------------|---|--|
| Peripheral technology | Cost cutting: Patent donation to non- profit organizations | Innovation catalyzing: Patent donation to non- profit organizations |
| | <u>Benefit</u> : Reduce patent maintenance costs and get tax reductions | <u>Benefit:</u> Strengthen research network, speed up innovation |
| Core technology | Profit making: Open source strategy or setting industry strategy | Technology providing: Free-license to certain geographical regions or |
| Patent commons as a strategic tool? | <u>Benefit</u> : Improve product or network effect | for certain application <u>Benefit</u> : Serve society, or earn reputation |

(Source) Ziegler, Gassmann, & Friesike (2014)

Potential consequences of patent commons - 1: Hard to gain financial returns even in licensing strategy

- Negative evidences in outbound technology (=licensing and selling of patents)
 - Michelino, Caputo, Cammarano, & Lamberti (2014)
 - Examined a panel data of 126 global pharmaceutical firms
 - Licensing-out/selling-out of patents lead <u>negative financial performance</u>
 - Mazzola, Bruccoleri, & Perrone (2012)
 - Examined a panel data of 105 NASDAQ listed manufacturing equipment firms
 - # of licensing-out and selling-out <u>decrease financial performance</u> and <u>increase #</u> of new product introductions
- Difficulty of outbound open innovation (Helfat & Quinn, 2006)
- Biased by market losers? or bring non-financial returns?

Potential consequences of patent commons - 2: Knowledge retrievals

 Originating firms of knowledge spillovers learn from recipients (Yang et al., 2010; Yoneyama, 2013; Alnuaimi & George, 2016; Yoshioka-Kobayashi & Watanabe, 2018)



• These firms show high market value (Belenzon, 2012)

(Graphic source) FLATICON www.flaticon.com

Theoretical background: Why knowledge retrievals are important?

- Firms face difficulty in learning knowledge in unfamiliar technology fields
- Some firms are superior in new technological knowledge absorption = Absorptive capacity (Cohen & Levinthal, 1990)
 - Knowledge base determines the capacity



- Thus... M&As are not always succeeded
 - Technology absorption by M&As are more likely to succeed when acquires have sufficient knowledge base (Desyllus & Hughes, 2010)

In reality: Less-valuable patents provided

 Patents in Eco Patent Commons are less valuable than similar ones (Hall & Helmers, 2013)



What we do not know...

• Do patent commons have the positive impact?

<u>Yes</u>

- Change technological trajectory (attract other R&D oriented firms)
- Increase technological productivity of entrants (knowledge retrieval)

Patent commons motivate further technology development

<u>No</u>

- Only free-riders follow (only attract non-R&D-intensive firms)
- Few knowledge return

Patent commons send a negative signal that focal inventions are less valuable

Observations

- Treated: 498 U.S. granted patents from IBM later committed to Patent Commons (established in 2005)
 - Filed between 1988 and 2002 in USPTO
 - 50 lack exact matched control groups: 448 are used in matching analysis
- Control groups: granted patents from IBM
 - with exact same application year and combination of IPC subclasses
 - the nearest in # claims
 - randomly selected 8 patterns of control groups
 - By limiting to patents from IBM, we exclude an influence from IBM's technological reputation

Measurements of the value of patents

- Forward citations: a proxy of the value of patents and knowledge flow
 - Patents disclose referred (related) patented inventions
 - A proxy of knowledge flow (Jaffe et al., 2000; Duguet & MacGarvie, 2005)
 - But a bit noisy (see, Jaffe & de Rassenfosse, 2017)
 - Valuable inventions attract competitors
 - Competitors develop subsequent inventions and cite focal inventions
 - At least, forward citations indicate the technological impact (Albert et al., 1991; Benson & Magee, 2015)
 -and often correlate with commercial value (U.S. patents: Lanjouw & Schankerman, 1999; Bessen, 2008. European patents: Harhoff et al., 1999; Harhoff et al., 2003)

Identification strategy: Difference-in-difference analysis



3.Methodology

Terms: Self forward citation and external forward citation



Self forward citations: Subsequent patents filed by IBM



External forward citations: Subsequent patents filed by other than IBM

Descriptive statistics (Average forward citations): Commons patents are less valuable

- Commons patents received fewer forward citations
 - IBM offered less valuable patents to Commons



Descriptive statistics (Average forward citations by periods)



After commons

Descriptive statistics (Average forward citations by periods)



*90% of control and treated patents have no additional self-citations

Econometric analysis results:

Patent Commons increases self forward citations

- Estimated impact of being in Commons
 - Cluster robust OLS regression results in a randomized control group:



*** significant at 0.1% level in the worst case, n.s. not significant(n=878 - 884 : depend on randomize groups)

Consequence of patent commons:

- Patent commons <u>revive unfocused technologies</u> and stimulate further development <u>within the entrant firm</u>
 - Probably, patent commons stimulate organizational learning from external followers: Knowledge retrievals (Alnuaimi & George, 2016), or "learning-by-disclosure" (Yoneyama, 2013)

- No significant external impact
 - Not statistically significant, but commons potentially reduce external forward citations just after the entry

What happened?

- Stimulate knowledge retrieval?
 - Identification strategy:

Does self forward citations of commons refer more diversified knowledge sources than those of control groups?



Application year of forward citations

What happened?

• IBM's subsequent patents of Commons are more likely to refer various firms' knowledge



Why? - Several interpretations

 Software engineer communities were more likely to give feedback or share technological knowledge with IBM after Patent Commons

 IBM engineers were motivated to develop improved inventions to maintain competitiveness and, thus, become explorative







Consequence of Patent Commons

- A measure to learn from competitors and to stimulate internal development
- Even unfocused inventions can attract subsequent inventions
- There is a direct return from Commons
 - Probably, Commons are also beneficial to a technology community (future research)

Managerial implications - 1 (Static view)

- Strategic disclosure to improve internal technology development by stimulating knowledge retrieval
- Contribute to;
 - utilize underused technological assets,
 - develop technology absorptive capacity, and
 - learn from competitors.



Managerial implications - 2 (Dynamic view)

- In the "Connected" society, firms need to learn more various technological knowledge
 - Acquitions are not always good solutions: Fail to absorp knowledge
- Co-opetions (=coordination & competition: Tsai, 2002) become more important?



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APPENDIX

Other major (& old) cases of patent commons

| Year | Patent holder | Technology | # patents | Туре |
|------|------------------|-------------------------------|-------------------------------|------|
| 1970 | Dolby | Noise-reduction technology | N/A | NAP |
| 1999 | DuPont | N/A | N/A (valued at 64M USD) | D |
| 2000 | Procter & Gamble | Aspirin drug | 196 | D |
| 2005 | Sun Microsystems | Operating software | 1670 | NAP |
| 2008 | GlaxoSmithKline | Tropical diseases drug | 800 | RF |

NAP: <u>Non-a</u>ssertion patent declaration

D: <u>D</u>onation to non-profit organization

RF: <u>R</u>oyalty <u>free license offering (= need to sign a contract)</u>

(Source) Ziegler, Gassmann, & Friesike (2014)

Main analysis & Robustness check

- Estimated difference in foward citations (Table 1)
 - Difference-in-difference analysis
- Estimated using 8 randomized control groups (Table 2)
- Estimated # forward citations by periods (Table 3)
- Dataset are obtained from:
 - Patents View (USPTO)

Table 1. Estimation of forward citation growth (OLS: Randomized control group 1)

| | Self forward citation growth to 02-04 | | | External forward citation growth to 02-04 | | | |
|-------------------------|---------------------------------------|-----------|------------|---|-----------|-----------|--|
| VARIABLES | 06-08 | 09-11 | 12-14 | 06-08 | 09-11 | 12-14 | |
| Commons dummy | 1.045*** | 0.464*** | -0.381*** | -0.702* | -0.221 | -0.123 | |
| | (0.179) | (0.0929) | (0.0946) | (0.358) | (0.317) | (0.298) | |
| 2005 – application year | -0.0201 | -0.0104 | -0.0132 | -0.00564 | -0.00303 | -0.0569 | |
| | (0.0265) | (0.0173) | (0.0135) | (0.0841) | (0.0706) | (0.0632) | |
| # self forward | -0.327** | -0.788*** | -0.860*** | 0.142 | 0.302* | 0.291** | |
| citation (02-04) | (0.147) | (0.0331) | (0.0448) | (0.180) | (0.156) | (0.146) | |
| # external forward | 0.0812*** | 0.0235*** | -0.00411 | -0.338*** | -0.552*** | -0.615*** | |
| citation (02-04) | (0.0210) | (0.00744) | (0.00556) | (0.0720) | (0.0606) | (0.0589) | |
| Year gap between filing | -0.0117 | 0.0405 | -0.0131 | -0.361*** | -0.136 | -0.0436 | |
| and grant | (0.0614) | (0.0731) | (0.0433) | (0.124) | (0.118) | (0.0927) | |
| # inventors | -0.0309 | 0.0316 | -0.00678 | 0.101 | -0.106 | -0.0668 | |
| | (0.0528) | (0.0264) | (0.0169) | (0.122) | (0.110) | (0.102) | |
| # claims | 0.0103 | -0.00152 | 0.000529 | 0.0198 | 0.0201 | 0.0248 | |
| | (0.0102) | (0.00455) | (0.00330) | (0.0220) | (0.0225) | (0.0186) | |
| # IPCs | 0.0185 | -0.0278 | 0.131 | 0.823 | 0.529 | 0.243 | |
| | (0.137) | (0.127) | (0.112) | (0.525) | (0.393) | (0.323) | |
| # backward citations | -0.00577 | -0.00424 | -0.00498** | -0.0171 | 0.0116 | 0.0113 | |
| | (0.00572) | (0.00295) | (0.00248) | (0.0145) | (0.0188) | (0.0193) | |
| Constant | 0.0838 | 0.140 | 0.476** | 0.932 | 0.481 | 0.882 | |
| | (0.472) | (0.271) | (0.222) | (1.017) | (0.961) | (0.972) | |
| Observations | 884 | 884 | 884 | 884 | 884 | 884 | |
| R-squared | 0.114 | 0.516 | 0.579 | 0.178 | 0.399 | 0.475 | |

Robust standard errors in parentheses *** p<0.01, ** p<0.05, * p<0.1

Table 2. Estimation of forward citation growth (OLS:Comparison between randomized groups)

| | | Group 1 | Group 2 | Group 3 | Group 4 | Group 5 | Group 6 | Group 7 | Group 8 |
|----------|-------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|
| Self | 06-08 | 1.045*** | 1.023*** | 0.928*** | 1.046*** | 1.114*** | 1.053*** | 0.993*** | 1.032*** |
| | | (0.179) | (0.181) | (0.199) | (0.174) | (0.178) | (0.180) | (0.194) | (0.187) |
| | 09-11 | 0.464*** | 0.359*** | 0.422*** | 0.422*** | 0.397*** | 0.433*** | 0.344*** | 0.360*** |
| | | (0.093) | (0.104) | (0.104) | (0.090) | (0.105) | (0.091) | (0.107) | (0.101) |
| | 12-14 | -0.381*** | -0.457*** | -0.404*** | -0.401*** | -0.414*** | -0.381*** | -0.349*** | -0.447*** |
| | | (0.095) | (0.089) | (0.075) | (0.063) | (0.079) | (0.072) | (0.072) | (0.094) |
| External | 06-08 | -0.702* | -0.829** | -0.919** | -1.112*** | -1.132*** | -0.512 | -0.49 | -0.663* |
| | | (0.358) | (0.337) | (0.370) | (0.376) | (0.371) | (0.342) | (0.325) | (0.370) |
| | 09-11 | -0.221 | -0.143 | -0.423 | -0.505 | -0.384 | -0.0667 | 0.0616 | -0.335 |
| | | (0.317) | (0.316) | (0.386) | (0.405) | (0.326) | (0.320) | (0.286) | (0.394) |
| | 12-14 | -0.123 | -0.206 | -0.54 | -1.102** | -0.682* | -0.139 | -0.105 | -0.551 |
| | | (0.298) | (0.309) | (0.428) | (0.474) | (0.353) | (0.301) | (0.294) | (0.431) |
| | | 884 | 879 | 883 | 882 | 879 | 878 | 881 | 882 |

Table 3. Estimation of forward citations (Negative binomial GML: in Randomized control group 1)

| | # self forward citations | | | # external forward citations | | | |
|-------------------------|--------------------------|-----------|-----------|------------------------------|-----------|-----------|--|
| VARIABLES | 06-08 | 09-11 | 12-14 | 06-08 | 09-11 | 12-14 | |
| Commons dummy | 0.726*** | 0.692*** | -1.402*** | -0.0670 | 0.0925 | 0.121 | |
| | (0.121) | (0.147) | (0.230) | (0.0820) | (0.0949) | (0.0993) | |
| 2005 – application year | -0.0467** | -0.0273 | -0.0257 | -0.00815 | -0.0165 | -0.0324 | |
| | (0.0203) | (0.0248) | (0.0385) | (0.0156) | (0.0189) | (0.0198) | |
| # self forward | 0.255*** | 0.221*** | 0.255*** | 0.0957*** | 0.134*** | 0.109*** | |
| citation (02-04) | (0.0347) | (0.0482) | (0.0815) | (0.0302) | (0.0325) | (0.0309) | |
| # external forward | 0.0435*** | 0.0299*** | 0.0137 | 0.0862*** | 0.0838*** | 0.0797*** | |
| citation (02-04) | (0.00672) | (0.00795) | (0.0128) | (0.00686) | (0.00794) | (0.00764) | |
| Year gap between filing | 0.0253 | 0.0826 | 0.0543 | -0.0680** | -0.0251 | -0.0268 | |
| and grant | (0.0454) | (0.0751) | (0.0738) | (0.0285) | (0.0323) | (0.0360) | |
| # inventors | -0.0173 | 0.0324 | -0.0354 | 0.0149 | -0.0151 | 0.00365 | |
| | (0.0340) | (0.0348) | (0.0506) | (0.0227) | (0.0262) | (0.0304) | |
| # claims | 0.00688 | -0.00374 | 0.0102 | 0.00360 | 0.000708 | 0.00933* | |
| | (0.00525) | (0.00636) | (0.00903) | (0.00412) | (0.00452) | (0.00546) | |
| # IPCs | 0.119 | -0.0432 | 0.600** | 0.130 | 0.164 | 0.0684 | |
| | (0.0996) | (0.178) | (0.259) | (0.0950) | (0.103) | (0.112) | |
| # backward citations | -0.00889 | -0.0112 | -0.0294* | -0.00233 | 0.00123 | 0.000355 | |
| | (0.00593) | (0.00797) | (0.0152) | (0.00299) | (0.00466) | (0.00613) | |
| Constant | -0.474 | -1.093** | 1.554*** | -0.0512 | 0.239*** | 0.413 | |
| | (0.344) | (0.152) | (0.575) | (0.0708) | (0.291) | (0.0760) | |
| | | | | | | | |
| Observations | 884 | 884 | 884 | 884 | 884 | 884 | |
| Pseudo R2 | 0.0787 | 0.0493 | 0.0700 | 0.0832 | 0.0702 | 0.0593 | |
| Log Lik | -1317 | -940.8 | -510.4 | -2102 | -1886 | -1823 | |

Robust standard errors in parentheses *** p<0.01, ** p<0.05, * p<0.1

Additional analysis

- Used 10,087 self forward citations of treatments and controls (filed from 1992 to 2018)
 - In this selection, we included examiner forward citations
- Calculated the number of applicants appeared in their backward citations
 - In this calculation, we excluded examiner backward citations
 - We only used patents filed by organization (excluded individuals)
- Poisson model regress results are shown at Table 4

Table 4. Estimation of # applicants in backward citations of forward citations of treatments and controls (Poisson GML)

| | # applicants in backward citations | | | | | | | |
|----------------------|---|------------|------------|------------|--|--|--|--|
| | (by application year of forward citation patents) | | | | | | | |
| | ·02-04 ·06-08 ·09-11 | | | | | | | |
| Forward citations of | 1.283*** | 1.396*** | 1.796*** | 1.553*** | | | | |
| Commons (dummy) | (0.0347) | (0.0304) | (0.0280) | (0.0227) | | | | |
| Application year | 1.069*** | 1.259*** | 0.995 | 0.968*** | | | | |
| | (0.0173) | (0.0165) | (0.00940) | (0.00809) | | | | |
| # Claims | 1.007*** | 1.014*** | 1.018*** | 1.020*** | | | | |
| | (0.000870) | (0.000711) | (0.000534) | (0.000719) | | | | |
| Observations | 1,461 | 1,541 | 1,915 | 1,713 | | | | |
| Pseudo R2 | 0.0124 | 0.0335 | 0.0597 | 0.0397 | | | | |
| Log Likelihood | -6421 | -10018 | -18204 | -18867 | | | | |
| T ! 1 | | | | 0.1 | | | | |

Incident rate ratio in parentheses *** p<0.01, ** p<0.05, * p<0.1